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Author Lai-Hsiu Chien
Author's Email Address No Public.
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Abstract
Execution is the biggest issue on management theory today. Any greatest ideas can not be realized without execution, which is the discipline of getting things done. In other words, it is a key factor of success for all businesses and government to implement a right task or strategy thoroughly, which is execution. Most of studies on governmental execution mainly focus on setting up different execution models. Although the current studies on the influence of execution on organizational performance begin to receive more and more attention, most of them still focus on the enterprises and the relevant research on the government is quite few and far between.

This research aims to understand the relation of governmental execution and organizational performance though the three core processes of execution, including the people process, the strategy process and the operations process. The subjects of this research are the five-section National Tax Administrations in Taiwan, which sent out 1,000 questionnaires, with 557 effective questionnaires and the effective return rate was 56%, as well as adopted SPSS10.0 for statistical analyses, including correlation analysis, cluster analysis, independent-samples T test and one-way ANOVA.

The main findings of this study are as follows: Firstly, there is positive correlation between organizational performance and the people process, the strategy process and the operations process. Secondly, the high-execution cluster is more significant then low-execution cluster in organizational performance. Thirdly, the five-section National Tax Administrations differ a lot in the people process, the strategy process, the operations process and organizational performance.
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